



WORKPLACE, EQUIPMENT, AND TOOL DESIGN

IENG 301

FUNDAMENTALS OF
WORK STUDY AND
ERGONOMICS

[Ergonomics]

- Designing the workplace, tools, equipment and work environment to fit the human operator is called *ergonomics*.

[Principles of Work Design]

- Increased production and efficiency of the operation,
- Decreased injury rates for the human operator.

[Anthropometry and Design]

- The primary guideline is to design the workplace to accommodate most individuals with regard to structural size of the human body
- The science of measuring the human body is termed anthropometry.

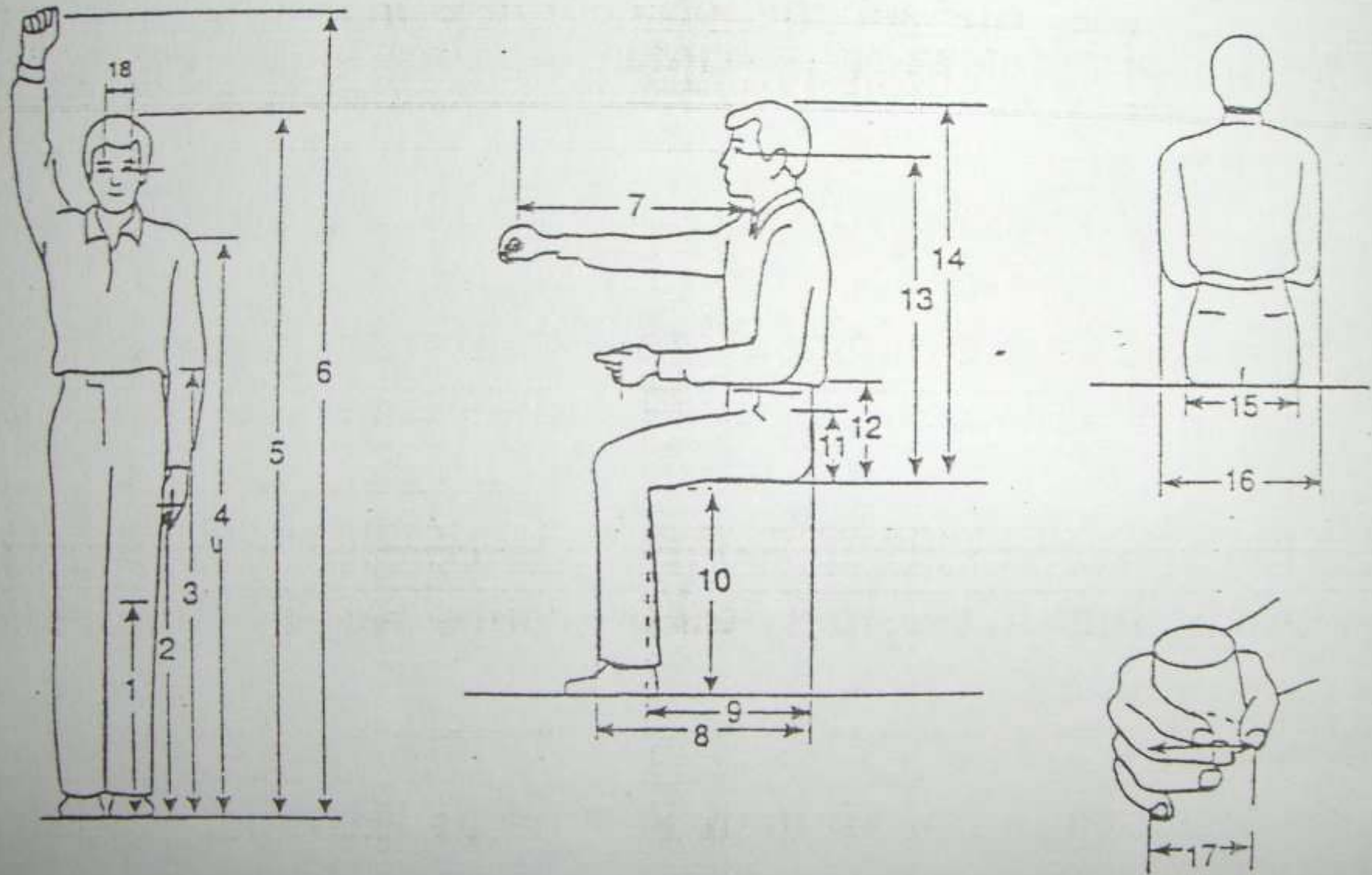


Figure 3.4 Illustration of the anthropometric measures given in Table 3.2

	Female			Male		
	5th	50th	95th	5th	50th	95th
Standing						
1. Tibial height	38.1	42.0	46.0	41.0	45.6	50.2
2. Knuckle height	64.3	70.2	75.9	69.8	75.4	80.4
3. Elbow height	93.6	101.9	108.8	100.0	109.9	119.0
4. Shoulder (acromion) height	121.1	131.1	141.9	132.3	142.8	152.4
5. Stature	149.5	160.5	171.3	161.8	173.6	184.4
6. Functional overhead reach	185.0	199.2	213.4	195.6	209.6	223.6
Sitting						
7. Functional forward reach	64.0	71.0	79.0	76.3	82.5	88.3
8. Buttock-knee depth	51.8	56.9	62.5	54.0	59.4	64.2
9. Buttock-popliteal depth	43.0	48.1	53.5	44.2	49.5	54.8
10. Popliteal height	35.5	39.8	44.3	39.2	44.2	48.8
11. Thigh clearance	10.6	13.7	17.5	11.4	14.4	17.7
12. Sitting elbow height	18.1	23.3	28.1	19.0	24.3	29.4
13. Sitting eye height	67.5	73.7	78.5	72.6	78.6	84.4
14. Sitting height	78.2	85.0	90.7	84.2	90.6	96.7
15. Hip breadth	31.2	36.4	43.7	30.8	35.4	40.6
16. Elbow-to-elbow breadth	31.5	38.4	49.1	35.0	41.7	50.6
Other dimensions						
17. Grip breadth, inside diameter	4.0	4.3	4.6	4.2	4.8	5.2
18. Interpupillary distance	5.1	5.8	6.5	5.5	6.2	6.8

1 in. = 2.54 cm.

Probability Distributions and Percentiles

A k th percentile is defined as a value such that k percent of the data values (plotted in ascending order) are at or below this value and $100 - k$ percent of the data values are at or above this value. A histogram plot of U.S. adult male statures shows a bell-shaped curve, termed a *normal distribution*, with a median value of 68.3 inches (see Figure 5-1). This is also the 50th percentile value, for example, half of all males are shorter than 68.3 inches, while half are taller. The 5th percentile male is only 63.7 inches tall, while a 95th percentile male is 72.6 inches tall. The proof is as follows.

Typically, in a statistical approach, the approximately bell-shaped curve is normalized by the transformation:

$$z = (x - \mu)/\sigma$$

where: μ = Mean.

σ = Standard deviation (measure of dispersion).

to form a standard normal distribution (also termed a z distribution; see Figure 5-2).

Once normalized, any approximately bell-shaped population distribution will have the same statistical properties. This allows easy calculation of any percentile value desired, using the appropriate k and z values, as follows:

k^{th} percentile	10 or 90	5 or 95	2.5 or 97.5	1 or 99
z value	± 1.28	± 1.645	± 1.96	± 2.33

$$k^{\text{th}} \text{ percentile} = \mu \pm z\sigma$$

Given that the mean stature for males in the United States is 68.3 inches (173.6 cm), while the standard deviation is 2.71 inches (6.9 cm) (Webb Associates, 1978), the 95th percentile male stature is calculated as:

$$68.3 + 1.645 (2.71) = 72.76 \text{ inches}$$

while the 5th percentile male stature is calculated as:

$$68.3 - 1.645 (2.71) = 63.84 \text{ inches}$$

(continued)

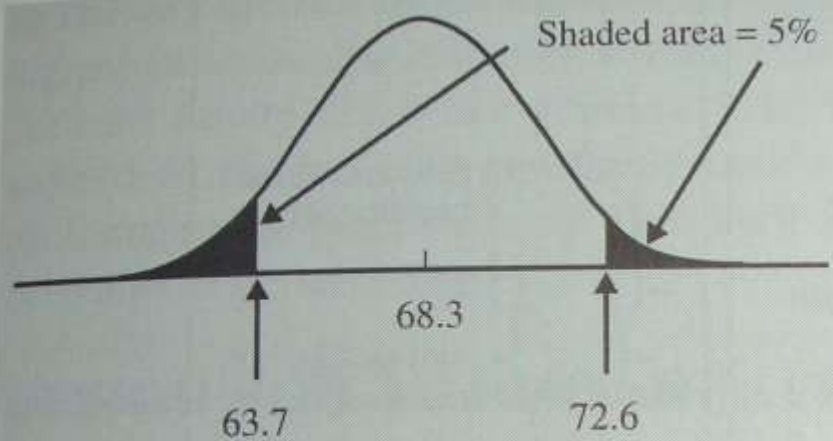


Figure 5-1 | Normal distribution of U.S. adult male statures.

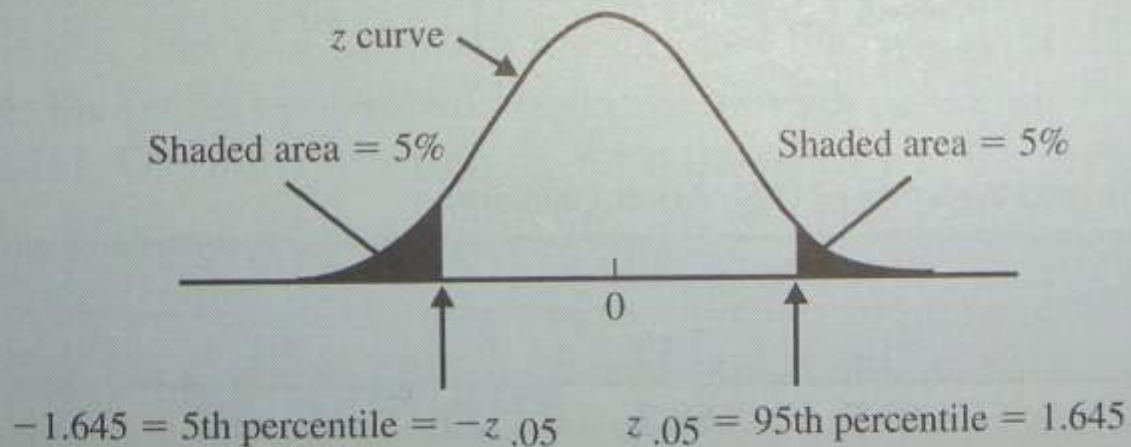


Figure 5-2 | Standard normal distribution of male weights.

[Design]

- Designing for most individuals is an approach that involves the use of one of three different specific design principles, as determined by the type of design problem.
 - Design for Extremes
 - Design for Adjustability
 - Design for the Average

[Design fo Extremes]

- Implies that a specific desing feature is a limiting factor in determining either the maximum or minimum value of population variable that will be accomodated.

e.g. Clearances, such as doorway or opening into a storage tank should be designed for the maximum individual, that is, a 95 percent of all males and almost all females will be able to enter the opening.

Added space in military aircraft or submarines is expensive, therefore designed to accomodate only a certain (smaller) range of individuals.

[Design for Adjustability]

- is typically used for equipment or facilities that can be adjusted to fit a wider range of individuals.

e.g. Chairs, tables, desks, vehicle seats, steering columns, and tool supports
(ranging from 5th percentile females to 95th percentile males)

- It is the preferred method of design, but there is a trade-off with the cost implementation.

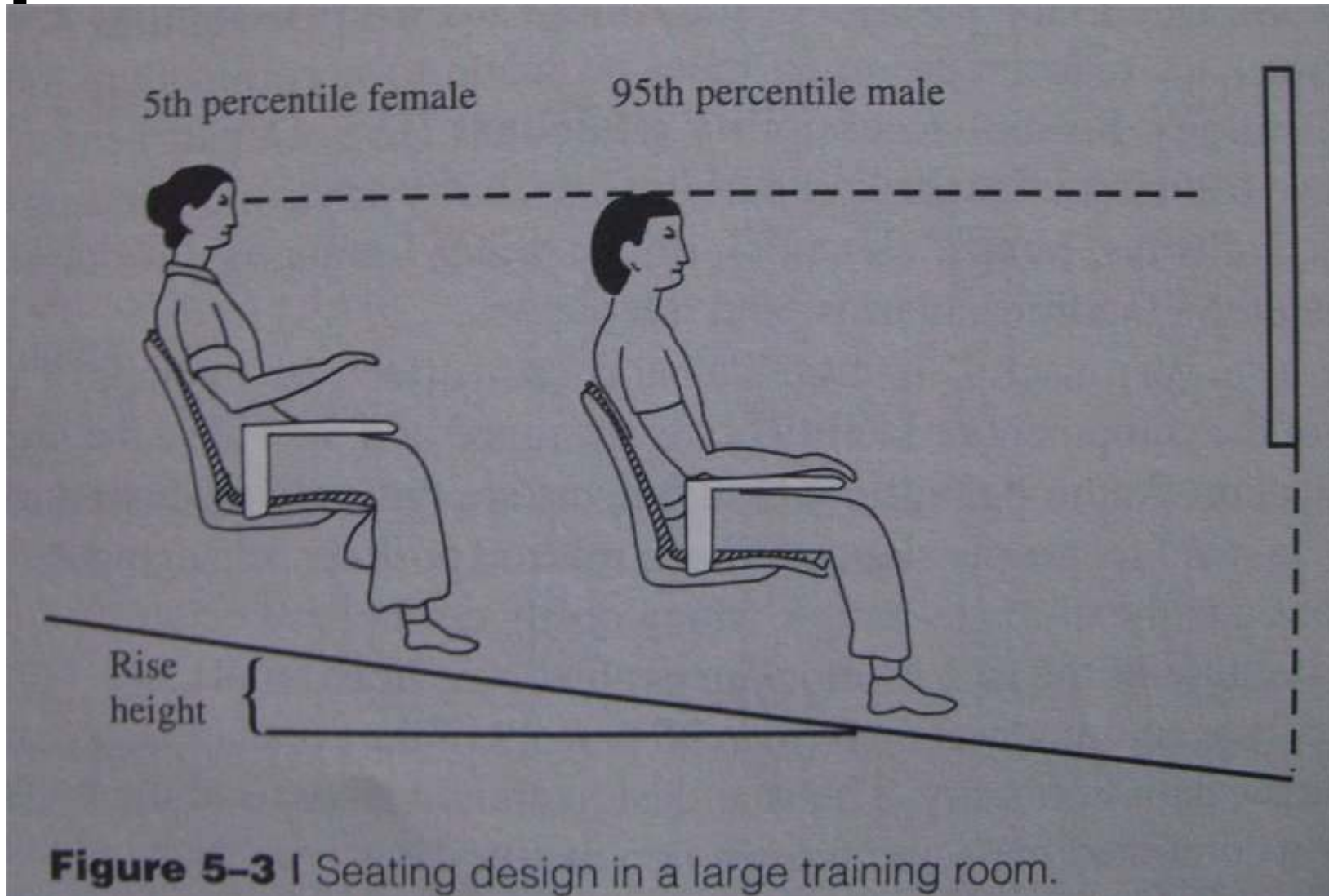
Design for the Average

- is the cheapest but least preferred approach.
- Eventhough there is no individual with all average dimensions, there are certain situations where it would be impractical ot roo costly to include adjustability for all features.

e.g. Most industrial machine tools are too large and too heavy to include height adjustability for the operator.

- Designing operating height at the 50th percentile of the elbow height for the combined female and male populations means that most individuals will not be excessively inconvenienced.

Seating design in a large training room



Principles of Work Design: The Workplace

- Determine the work surface height by elbow height
 - The work surface height (seated/standing) should be determined by a comfortable working posture for the operator.
 - This means that the upper arms are hanging down naturally and the elbows are flexed at 90 degrees so that the forearms are parallel to the ground.

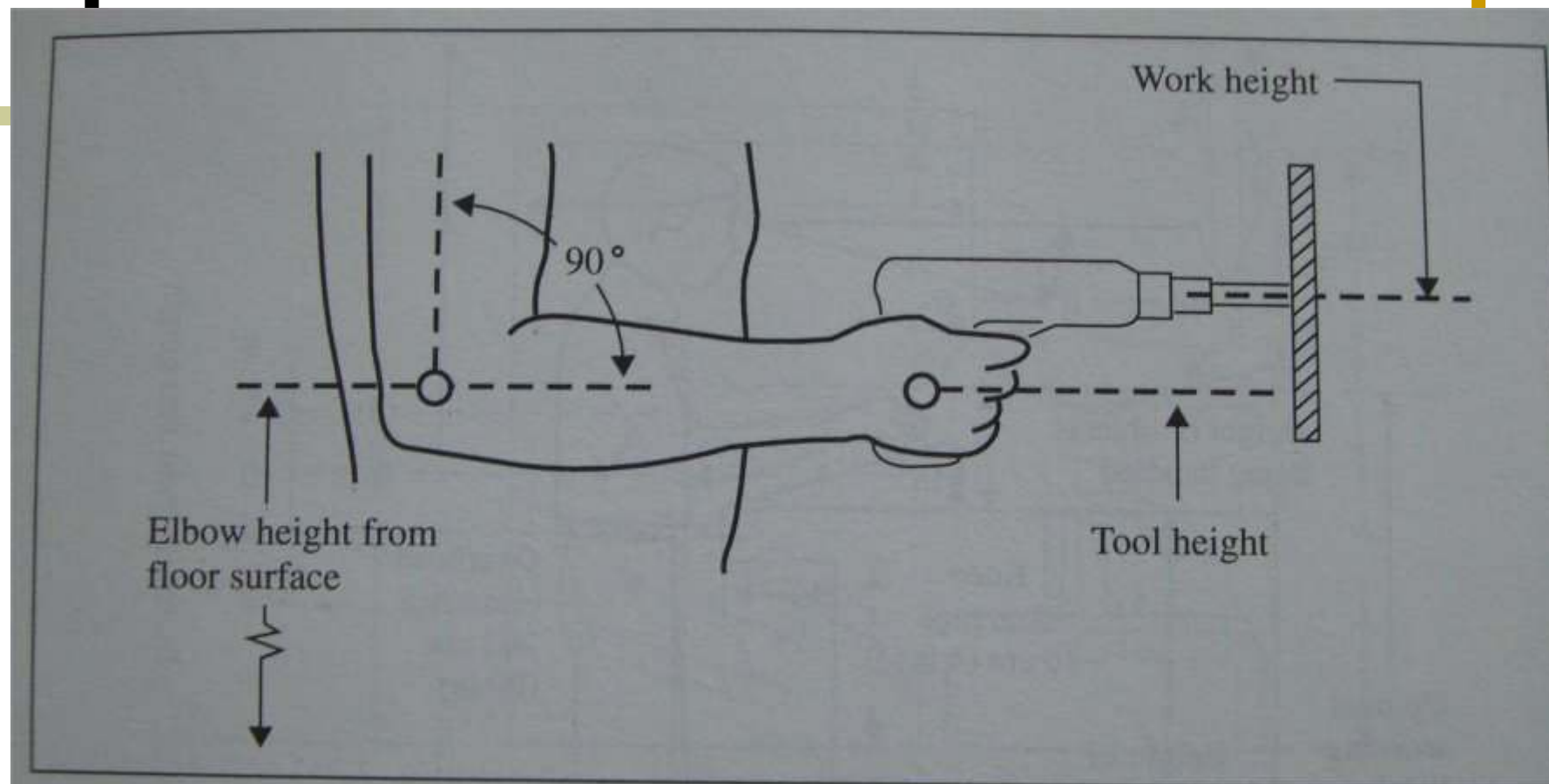


Figure 5-4 | Graphic aid for determining correct worksurface height.
(From: Putz-Anderson, 1988)

Principles of Work Design: The Workplace

- Adjust the work surface height based on the task being performed
 - For rough assembly involving the lifting of heavy parts, it is more advantageous to lower the work surface by 20 cm to take the advantage of the stronger trunk muscles,
 - For fine assembly involving minute visual details, it is more advantageous to raise the work surface up to 20 cm to bring the details closer to the optimum line of sight of 15 degrees,
 - Another, perhaps better, alternative is to slant the work surface approximately 15 degrees to satisfy both principles.

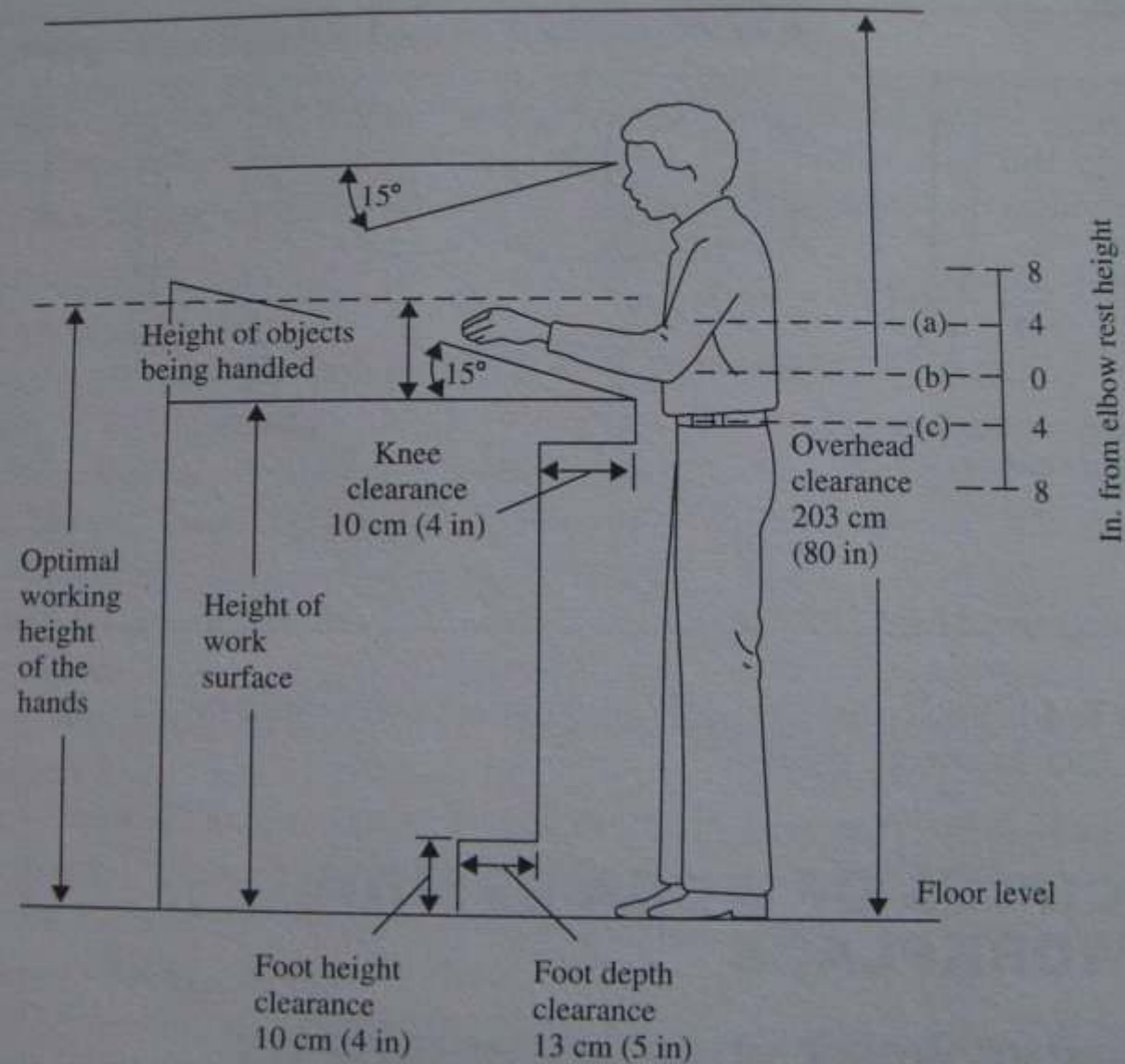


Figure 5-5 | Recommended standing workplace dimensions.
 (a) For precision work with arm rest, (b) for light assembly, (c) for heavy work.

Principles of Work Design: The Workplace

- Adjust the work surface height based on the task being performed
 - These principles also apply to a seated workstation.
 - A majority of tasks, such as writing or light assembly are best performed at the resting-elbow height.
 - Seated workstations should be provided with adjustable chairs and adjustable footrests.

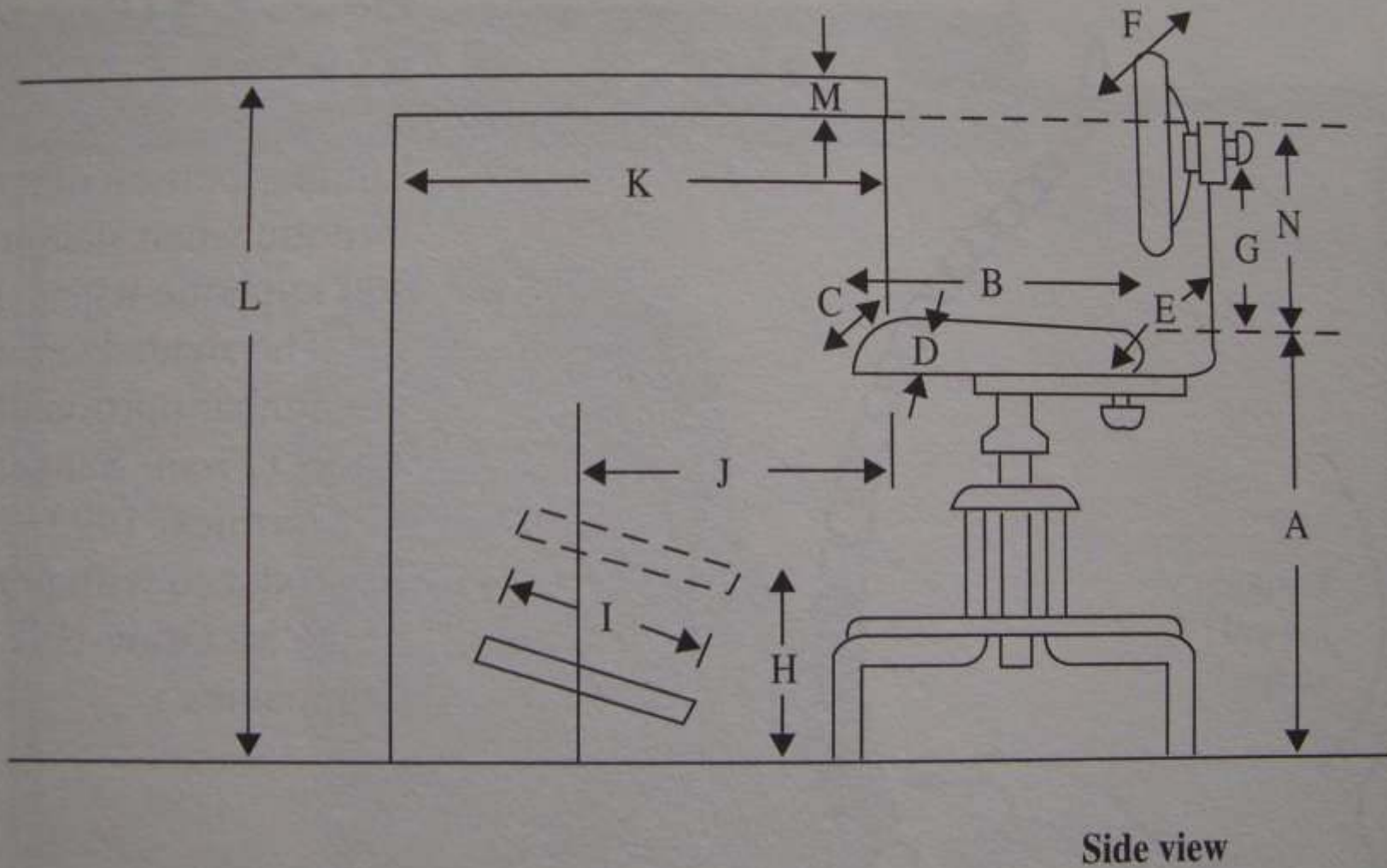


Figure 5-6 | Adjustable chair (specific seat parameter values found in Table 5-2).

Principles of Work Design: The Workplace

- Provide a comfortable chair for the seated operator
 - It is very important to provide *lumbar support* in the form of an outward bulge in the seat back, or even a simple lumbar pad placed at the belt level

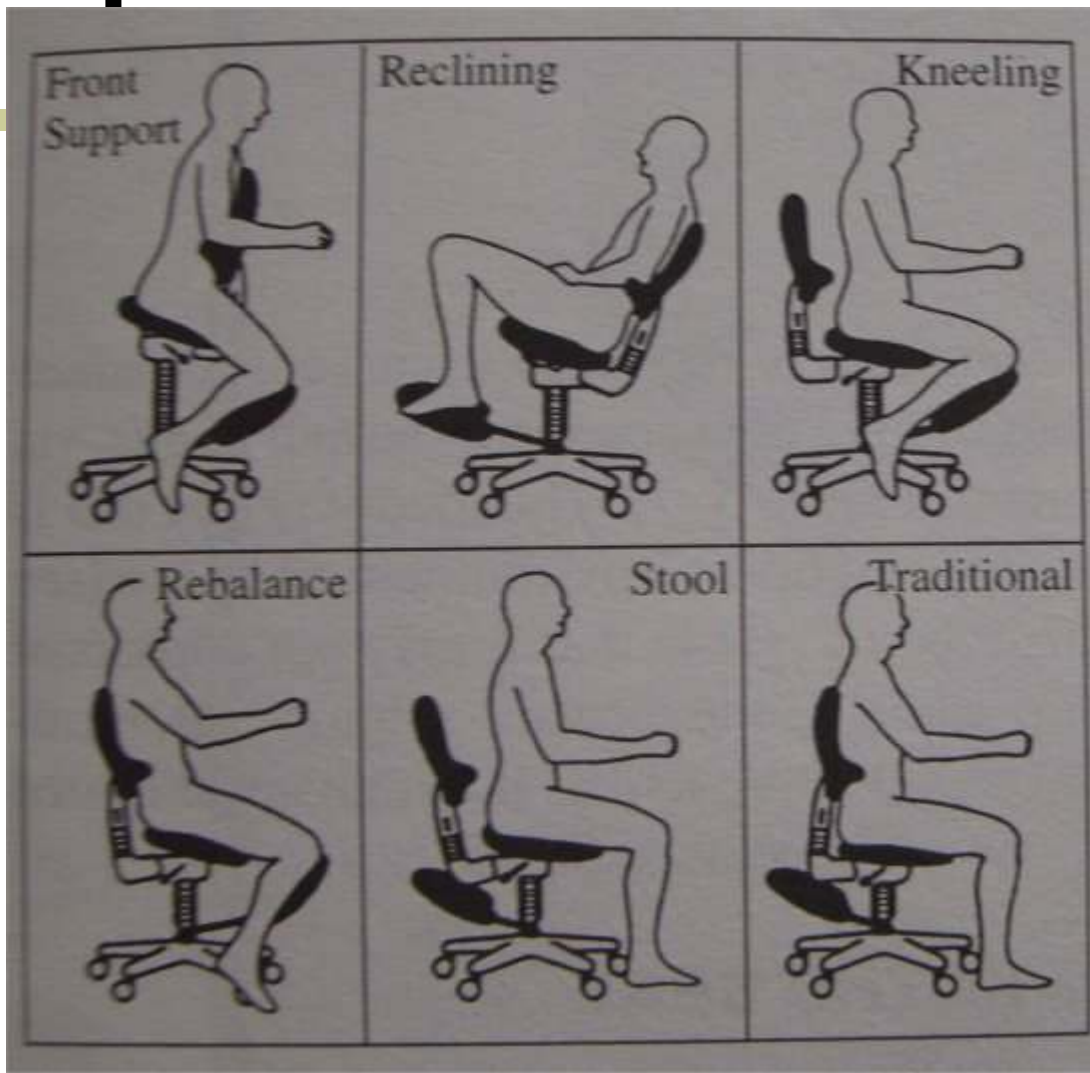


Figure 5-7 | Six basic seating postures.
 (From: Serber, 1990. Reprinted with permission of the Human Factors and Ergonomics Society. All rights reserved.)

CHAPTER 5

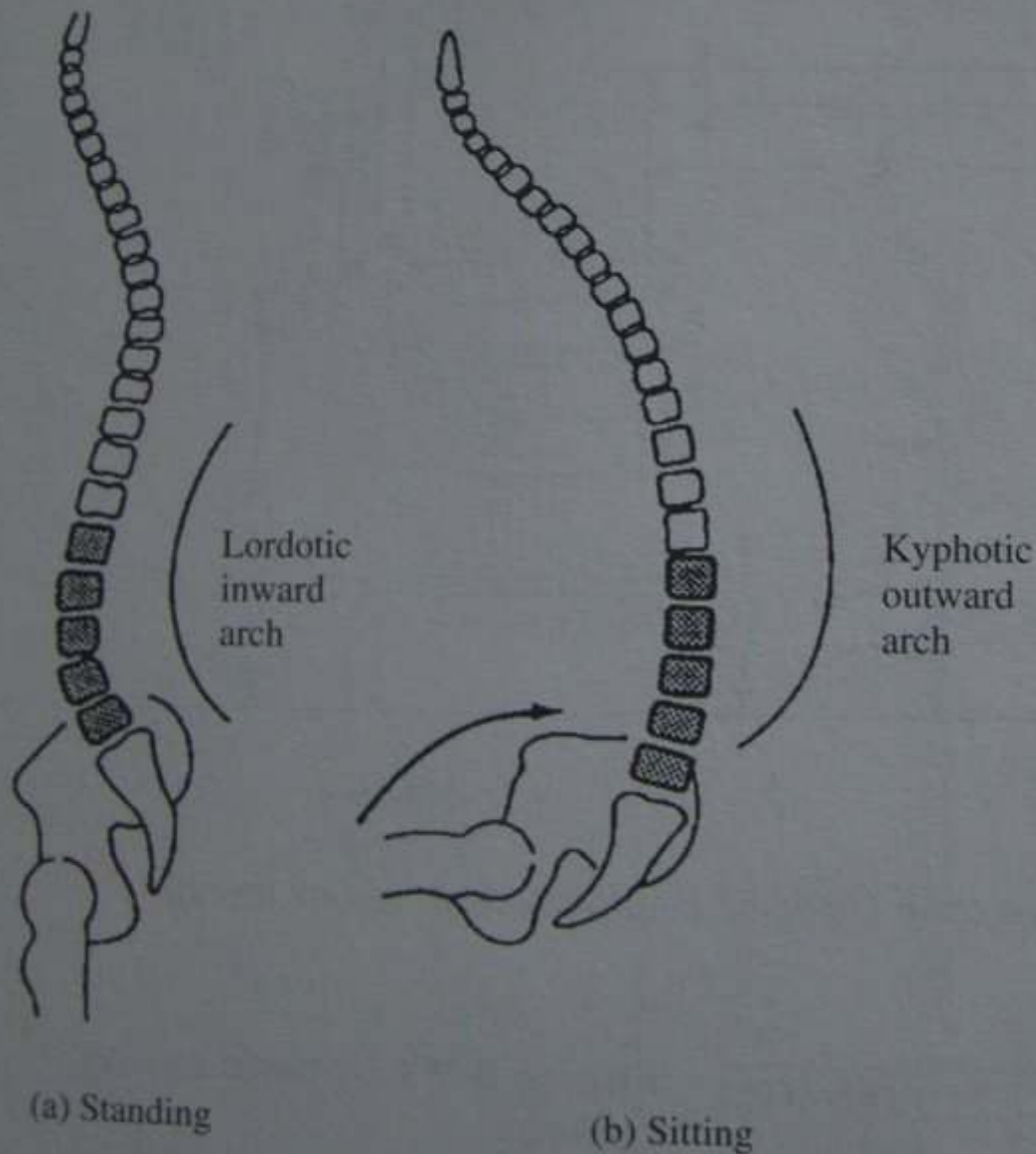


Figure 5-8 | Posture of the spine when standing and sitting.

Lumbar portion of spine is lordotic when standing (a) and kyphotic when sitting (b). The shaded vertebrae are the lumbar portion of the spine. (From: Sanders and McCormick, 1993.

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Principles of Work Design: The Workplace

- Provide adjustability in the seat
 - A second consideration is the reduction of disk pressure, which can increase considerably with a forward tilt of the trunk.
 - Seat height is most critical, with ideal height being determined by the person's popliteal height.
 - Armrests for shoulder and arm support and footrests for shorter individuals are recommended.

Table 5-2 | Recommended Seat Adjustment Ranges

Seat parameter	Design Value [in inches (cm) unless specified]	Comments
A-Seat height	16-20.5 (40-52)	Too high—compresses thighs; too low—disk pressure increases
B-Seat depth	15-17 (38-43)	Too long—cuts popliteal region, use waterfall contour
C-Seat width	≥ 18.2 (≥ 46.2)	Wider seats recommended for heavy individuals
D-Seat pan angle	-10° – $+10^{\circ}$	Downward tilting requires more friction in the fabric
E-Seat back to pan angle	$>90^{\circ}$	$>105^{\circ}$ preferred, but requires workstation modifications
F-Seat back width	>12 (>30.5)	Measured in the lumbar region
G-Lumbar support	6-9 (15-23)	Vertical height from seat pan to center of lumbar support
H-Footrest height	1-9 (2.5-23)	
I-Foot rest depth	12 (30.5)	
J-Footrest distance	16.5 (42)	
K-Leg clearance	26 (66)	
L-Work surface height	~ 32 (~ 81)	Determined by elbow rest height
M-Work surface thickness	<2 (<5)	Maximum value
N-Thigh clearance	>8 (>20)	Minimum value

Note: A-G from ANSI (1988); H-M from Eastman Kodak (1983).

Arms: When operator's hands are on keyboard, upper arm and forearm should form right angle; hands should be lined up with forearm; if hands are angled up from the wrist, try lowering or downward tilting the keyboard; optional arm rests should be adjustable.

Backrest: Adjustable for occasional variations; shape should match contour of lower back, providing even pressure and support.

Posture: Sit all the way back into chair for proper back support; back, neck should be comfortably erect; knees should be slightly lower than hips; do not cross legs or shift weight one side; give joints, muscles a chance to relax; periodically, get up and walk around.

Desk: Thin work surface to allow leg room and posture adjustments; adjustable surface height preferable; table should be large enough for books, files, telephone while permitting different positions of screen, keyboard, mouse pad.

Telephone: Cradling telephone receiver between head and shoulder can cause muscle strain; headset allows head, neck to remain straight while keeping hands free.

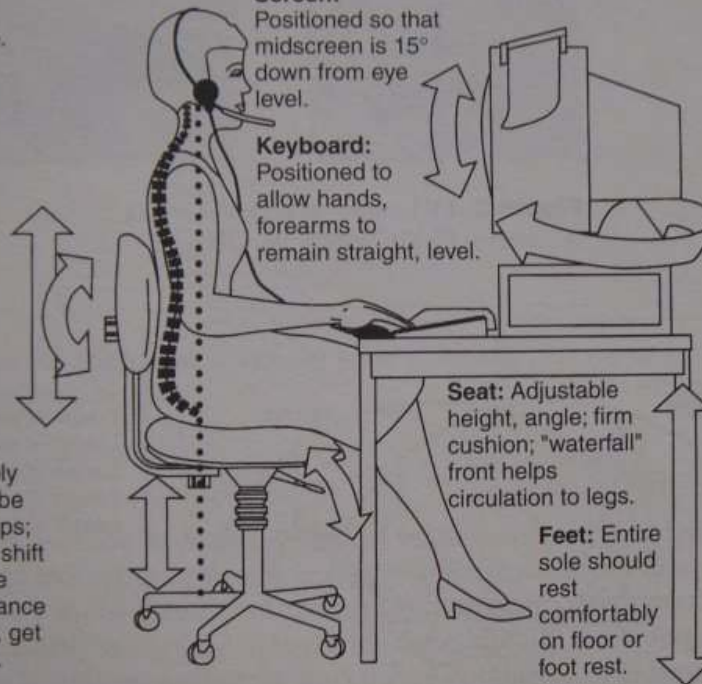
Document holder: Same height and distance from user as the screen, so eyes can remain focused as they look from one to the other.

Screen: Positioned so that midscreen is 15° down from eye level.

Keyboard: Positioned to allow hands, forearms to remain straight, level.

Seat: Adjustable height, angle; firm cushion; "waterfall" front helps circulation to legs.

Feet: Entire sole should rest comfortably on floor or foot rest.



Avoiding eye strain:

1. Get glasses that improve focus on screen; measure distance before visiting eye doctor.
2. Try to position screen or lamps so that lighting is indirect; do not have light shining directly at screen or into eyes.
3. Use a glare-reducing screen.
4. Periodically rest eyes by looking into the distance.

Figure 5-10 | Properly adjusted workstation.

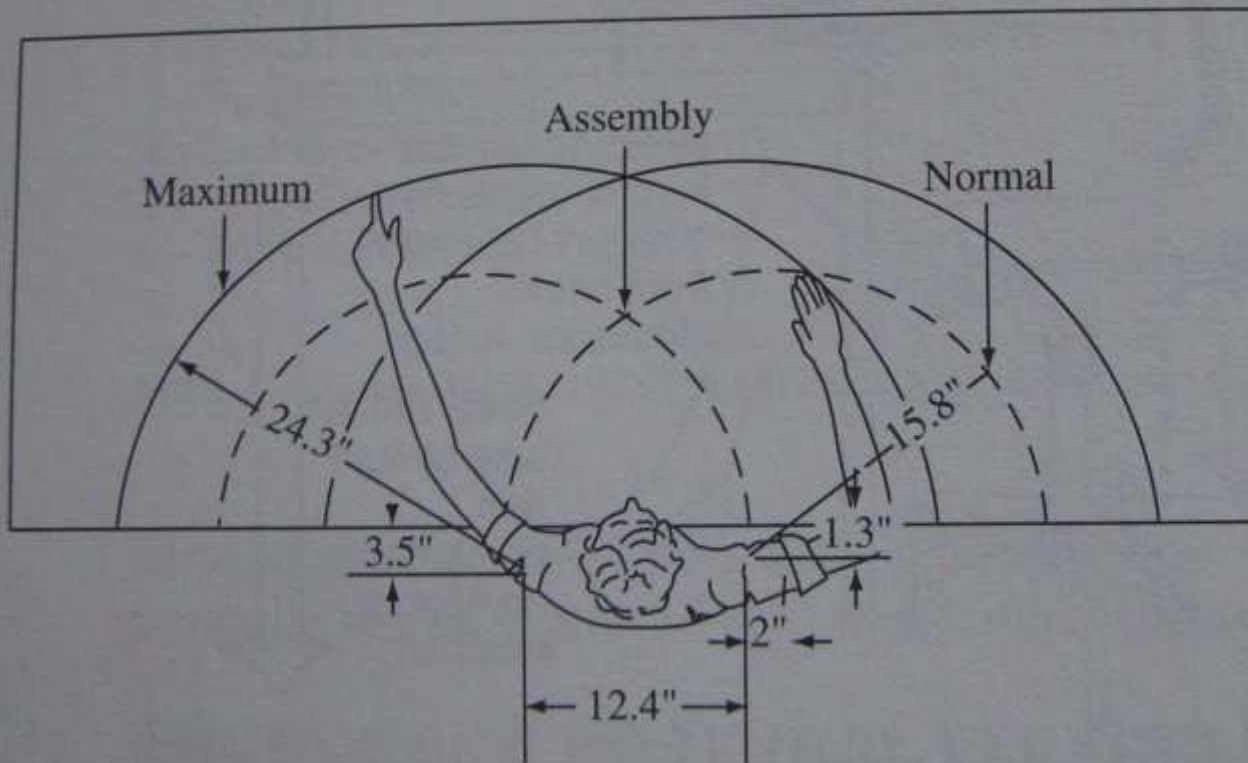
Principles of Work Design: The Workplace

- Encourage postural flexibility
 - The workstation height should be adjustable so that work can be performed efficiently either standing or sitting.

- Provide antifatigue mats for a standing operator
 - Standing for extended periods of time on a cement floor is fatiguing.
 - The mats allow small muscle contractions in the legs, forcing the blood to move and keeping it from tending to pool in the lower extremities.

Principles of Work Design: The Workplace

- Locate all tools and materials within the normal working area
 - The greater the distance, the larger the muscular effort, control and time
 - Therefore, it is important to minimize the distances



- Length of arm
- Length of forearm
- Length of upper arm
- Length of hand
- Length of end joint
(2nd finger)

Figure 5-12 | Normal and maximum working areas in the horizontal plane for women (for men, multiply by 1.09).

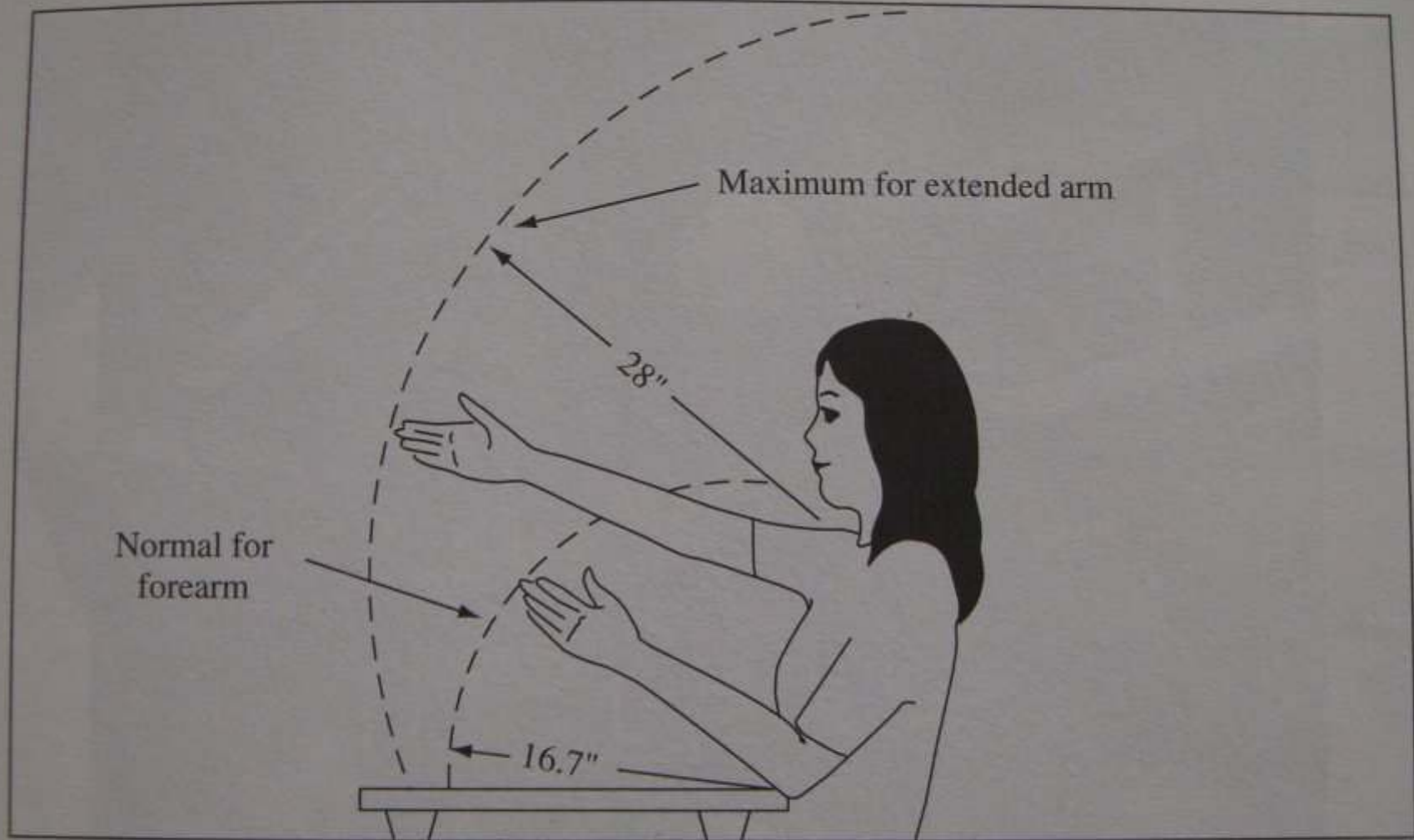


Figure 5-13 | Normal and maximum working areas in the vertical plane for women (for men, multiply by 1.09).

Principles of Work Design: The Workplace

- Fix locations for all tools and materials to permit the best sequence
 - In driving an automobile, the break pedal is in a fixed location, no time is required to decide where the brake is located.
- Use gravity bins and drop delivery to reduce reach and move times
 - The time required to perform both of the transport therbligs “reach” and “move” is directly proportional to the distance that the hands must move in performing these therbligs.

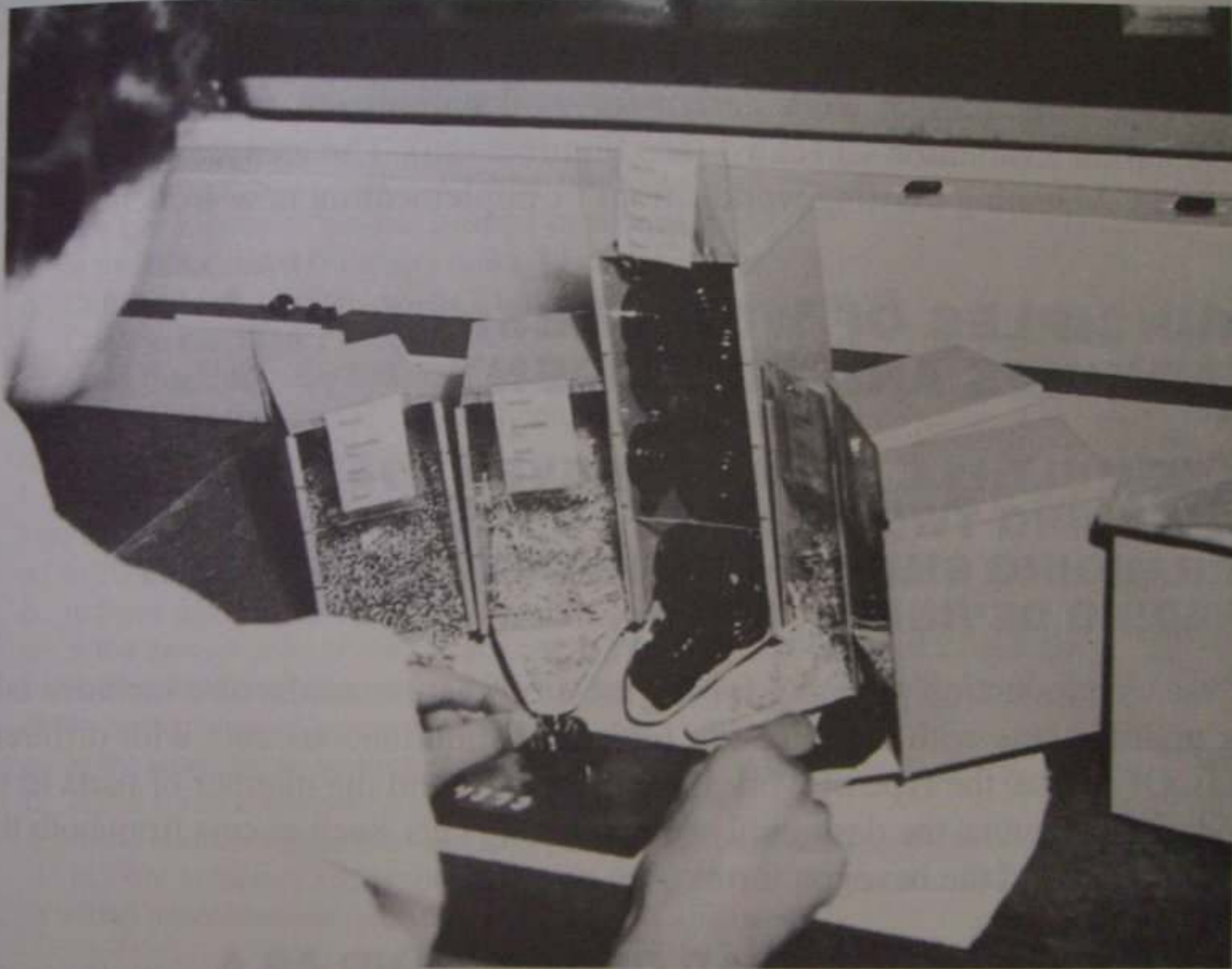


Figure 5-15 | A workstation utilizing gravity bins and a belt conveyor to reduce reach and move times.

Principles of Work Design: The Workplace

- Arrange tool, controls, and other components optimally to minimize motions
 - The most important or most frequently used components should be placed in the most convenient locations
- e.g. Emergency stop button should be placed in a readily visible, reachable, or convenient position

Sitting Workstation

	Yes	No
1. Is the chair easily adjustable according to the following features:	<input type="checkbox"/>	<input type="checkbox"/>
a. Is the seat height adjustable from 15 to 22 inches?	<input type="checkbox"/>	<input type="checkbox"/>
b. Is the seat width a minimum of 18 inches?	<input type="checkbox"/>	<input type="checkbox"/>
c. Is the seat depth 15 to 16 inches?	<input type="checkbox"/>	<input type="checkbox"/>
d. Can the seat be sloped $\pm 10^\circ$ from horizontal?	<input type="checkbox"/>	<input type="checkbox"/>
e. Is a back rest with lumbar support provided?	<input type="checkbox"/>	<input type="checkbox"/>
f. Is the back rest a minimum of 8 x 12 inches in size?	<input type="checkbox"/>	<input type="checkbox"/>
g. Can the back rest be moved 7 to 10 inches above the seat?	<input type="checkbox"/>	<input type="checkbox"/>
h. Can the back rest be moved 12 to 17 inches from the front of the seat?	<input type="checkbox"/>	<input type="checkbox"/>
i. Does the chair have five legs for support?	<input type="checkbox"/>	<input type="checkbox"/>
j. Are casters and swivel capability provided for mobile tasks?	<input type="checkbox"/>	<input type="checkbox"/>
k. Is the chair covering breathable?	<input type="checkbox"/>	<input type="checkbox"/>
l. Is a footrest (large, stable, and adjustable in height and slope) provided?	<input type="checkbox"/>	<input type="checkbox"/>
2. Has the chair been adjusted properly?	<input type="checkbox"/>	<input type="checkbox"/>
a. Is the seat height adjusted to the popliteal height with the feet flat on the floor?	<input type="checkbox"/>	<input type="checkbox"/>
b. Is there approximately a 90° angle between the trunk and thigh?	<input type="checkbox"/>	<input type="checkbox"/>
c. Is the lumbar area of the back support in the small of the back (~ belt line)?	<input type="checkbox"/>	<input type="checkbox"/>
d. Is there sufficient legroom (i.e., to the back of the workstation)?	<input type="checkbox"/>	<input type="checkbox"/>
3. Is the workstation surface adjustable?	<input type="checkbox"/>	<input type="checkbox"/>
a. Is the workstation surface roughly at elbow rest height?	<input type="checkbox"/>	<input type="checkbox"/>
b. Is the surface lowered 2 to 4 inches for heavy assembly?	<input type="checkbox"/>	<input type="checkbox"/>
c. Is the surface raised 2 to 4 inches (or tilted) for detailed assembly or visually intensive tasks?	<input type="checkbox"/>	<input type="checkbox"/>
d. Is there sufficient thigh room (i.e., from the bottom of the worksurface)?	<input type="checkbox"/>	<input type="checkbox"/>
4. Is sitting alternated with standing or walking?	<input type="checkbox"/>	<input type="checkbox"/>

Computer Workstation

	Yes	No
1. Has the chair been adjusted first, then keyboard and mouse, finally the monitor?	<input type="checkbox"/>	<input type="checkbox"/>
2. Is the keyboard as low as possible (without hitting the legs)?	<input type="checkbox"/>	<input type="checkbox"/>

- d. Is there sufficient thigh room (i.e., from the bottom of the worksurface)?
4. Is sitting alternated with standing or walking?

Computer Workstation

- | | Yes | No |
|--|--------------------------|--------------------------|
| 1. Has the chair been adjusted first, then keyboard and mouse, finally the monitor? | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. Is the keyboard as low as possible (without hitting the legs)? | <input type="checkbox"/> | <input type="checkbox"/> |
| a. Are the shoulders relaxed, upper arms hanging down comfortably, and forearms below horizontal (i.e., elbow angle $>90^\circ$)? | <input type="checkbox"/> | <input type="checkbox"/> |
| b. Is a keyboard shelf utilized (i.e., lower than a normal 28-inch writing surface)? | <input type="checkbox"/> | <input type="checkbox"/> |
| c. Is the keyboard sloped downward so as to maintain a neutral wrist position? | <input type="checkbox"/> | <input type="checkbox"/> |
| d. Is the mouse positioned next to the keyboard at the same height? | <input type="checkbox"/> | <input type="checkbox"/> |
| e. Are armrests (adjustable in height at least 5 inches) provided? | <input type="checkbox"/> | <input type="checkbox"/> |
| f. If no armrest, are wrist rests provided? | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. Is the monitor positioned 16 to 30 inches (roughly arm's length) from the eyes? | <input type="checkbox"/> | <input type="checkbox"/> |
| a. Is the top of the screen slightly below eye level? | <input type="checkbox"/> | <input type="checkbox"/> |
| b. Is the bottom of the screen roughly 30° down from horizontal eye level? | <input type="checkbox"/> | <input type="checkbox"/> |
| c. Is the monitor positioned at a 90° angle to windows to minimize glare? | <input type="checkbox"/> | <input type="checkbox"/> |
| d. Can the windows be covered with curtains or blinds to reduce bright light? | <input type="checkbox"/> | <input type="checkbox"/> |
| e. Is the monitor tilted to minimize ceiling light reflections? | <input type="checkbox"/> | <input type="checkbox"/> |
| f. If glare still exists, is an antiglare filter utilized? | <input type="checkbox"/> | <input type="checkbox"/> |
| g. Is a document holder utilized for data transfer from papers? | <input type="checkbox"/> | <input type="checkbox"/> |
| h. Is the main visual task (monitor or documents) placed directly in front? | <input type="checkbox"/> | <input type="checkbox"/> |

Standing Workstation

- | | Yes | No |
|---|--------------------------|--------------------------|
| 1. Is the workstation surface adjustable? | <input type="checkbox"/> | <input type="checkbox"/> |
| a. Is the workstation surface roughly at elbow rest height? | <input type="checkbox"/> | <input type="checkbox"/> |
| b. Is the surface lowered 4 to 8 inches for heavy assembly? | <input type="checkbox"/> | <input type="checkbox"/> |
| c. Is the surface raised 4 to 8 inches (or tilted) for detailed assembly or visually intensive tasks? | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. Is there sufficient legroom? | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. Is a sit/stand stool (adjustable in height) provided? | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. Is standing alternated with sitting? | <input type="checkbox"/> | <input type="checkbox"/> |

Figure 5-16 | Workstation evaluation checklist.

Principles of Work Design: Machines and Equipment

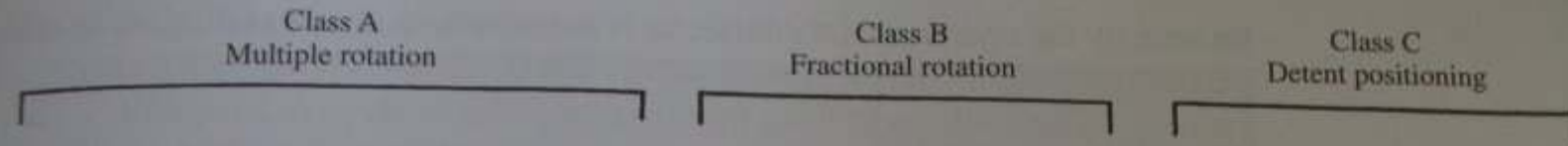
- Take multiple cuts whenever possible by combining two or more tools in one, or by arranging simultaneous cuts from both feeding devices
- Use a fixture instead of the hand as a holding device

Principles of Work Design: Machines and Equipment

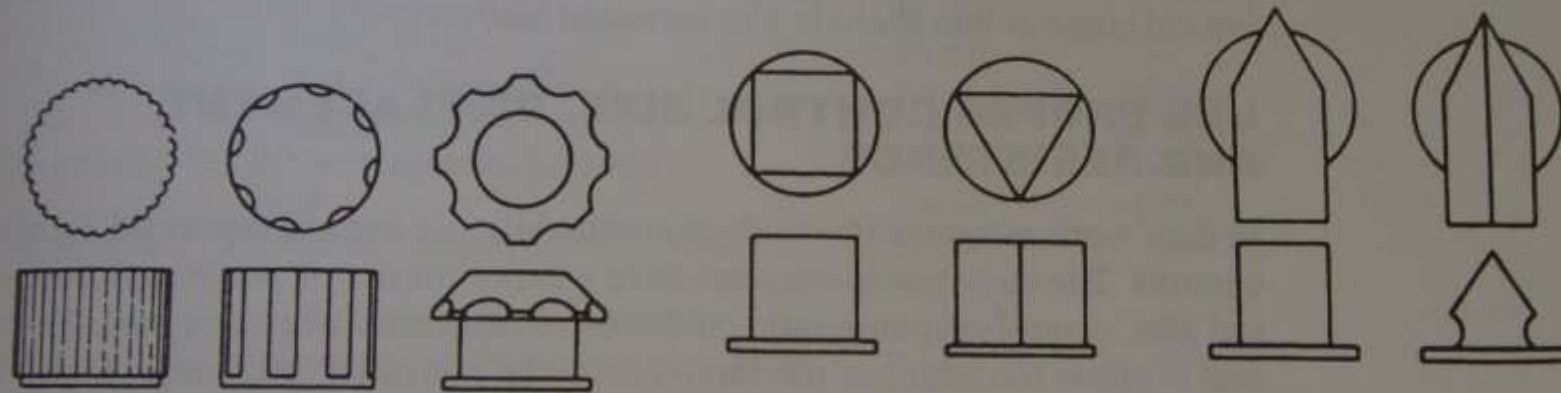
- Locate all control devices for best operator accessibility and strength capability
 - Handwheels, cranks and levers should be of such a size and placed in such positions that operators can manipulate them with maximum proficiency and minimum fatigue.
 - Frequently used controls should be positioned between elbow and shoulder height.
 - Seated operators can apply maximum force to levers located at elbow level, standing operators, to levers located at shoulder height

Principles of Work Design: Machines and Equipment

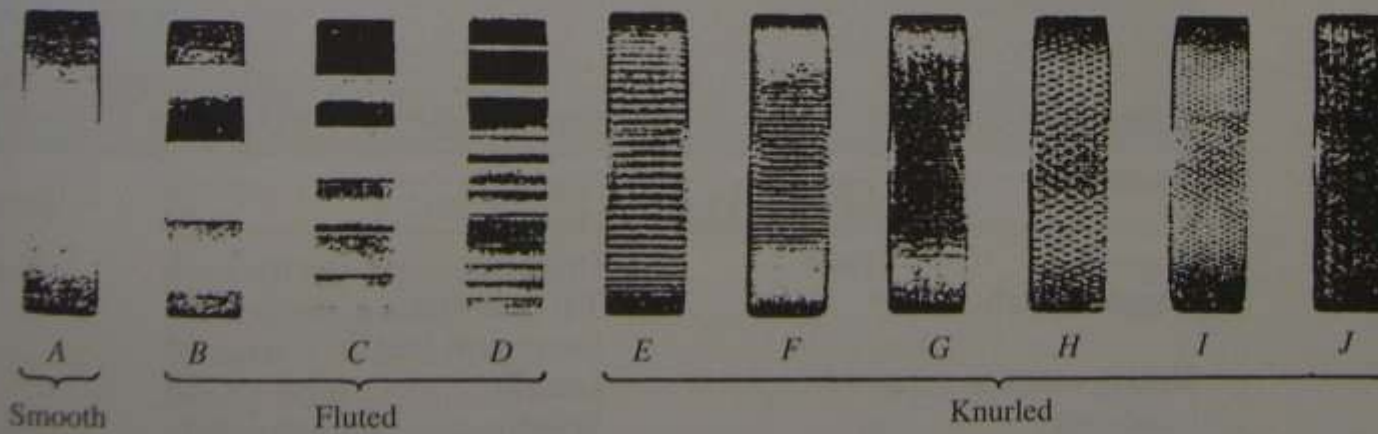
- Use shape, texture and size coding for controls
 - Shape coding, using two or three dimensional geometric configurations, permits both tactual and visual identification.



(a) Types of rotation



(b) Shape of knobs



(c) Texture of knobs

Principles of Work Design: Machines and Equipment

- Use proper control size, displacement and resistance
- Insure proper compatibility between controls and displays

Cumulative Trauma Disorders (CTD)

- CTD (repetitive motion injuries or work-related musculoskeletal disorders) are injuries to the musculoskeletal system that develop gradually as a result of repeated microtrauma due to poor design and the excessive use of hand tools and other equipment.

Cumulative Trauma Disorders (CTD)

- National Safety Council (USA) suggest that 15-20% of workers in key industries (meatpacking, poultry processing, auto assembly, garment manufacturing) are at potential risk for CTD.
- 61% of all occupational illnesses are associated with repetitive motions.

Cumulative Trauma Disorders (CTD)

- Four major work-related factors lead to the development of CTD;
 1. Excessive force
 2. Awkward or extreme joint motions
 3. High repetition
 4. Duration of work

Cumulative Trauma Disorders (CTD)

- Tenosynovitis: inflammation of the tendon sheaths due to overuse or unaccustomed use of improperly designed tools
- Tendinitis: if the inflammation spreads to the tendons
- Carpal Tunnel Syndrome: a disorder of the hand caused by injury of the median nerve inside the wrist

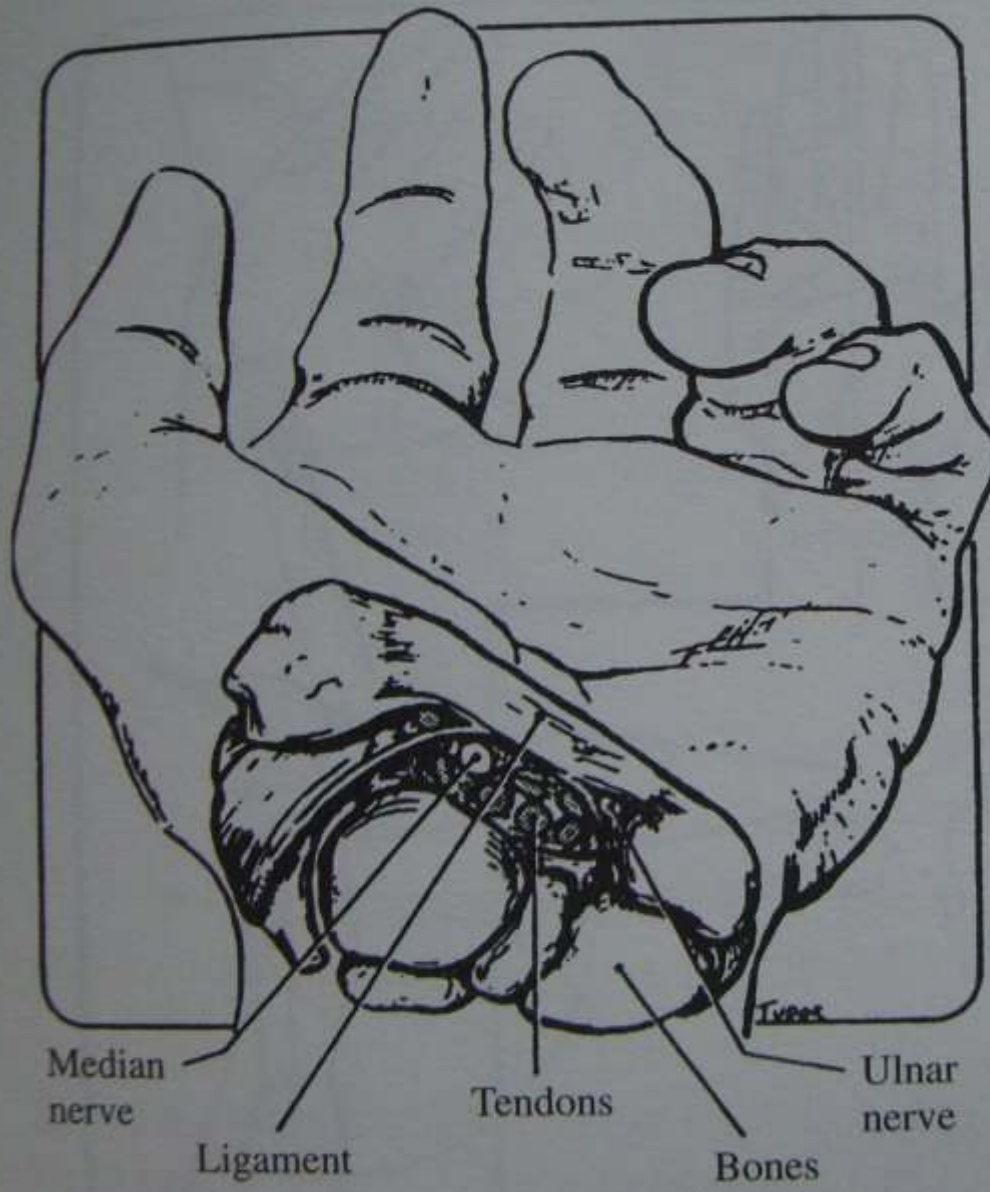


Figure 5-22 | A pictorial view of the carpal tunnel
(From: Putz-Anderson, 1988)

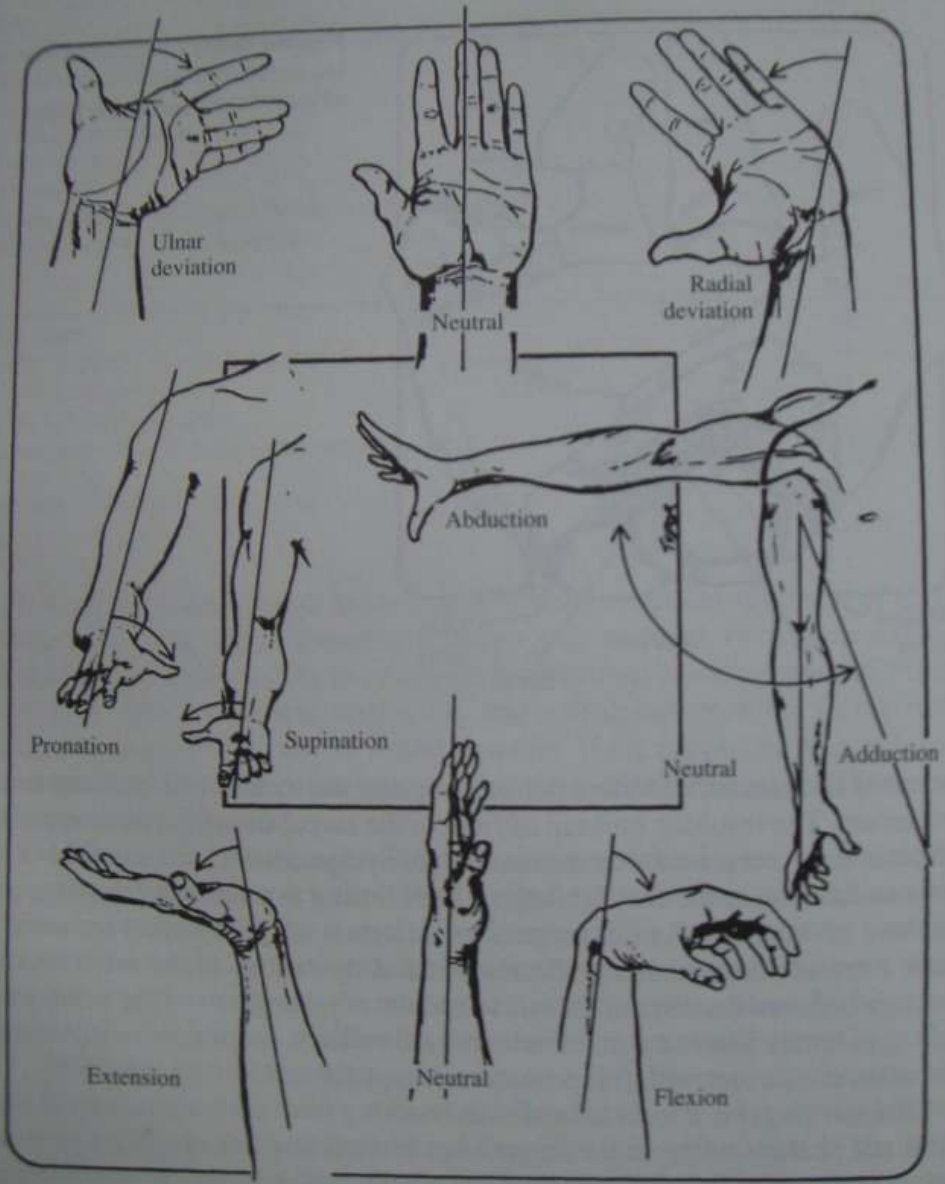
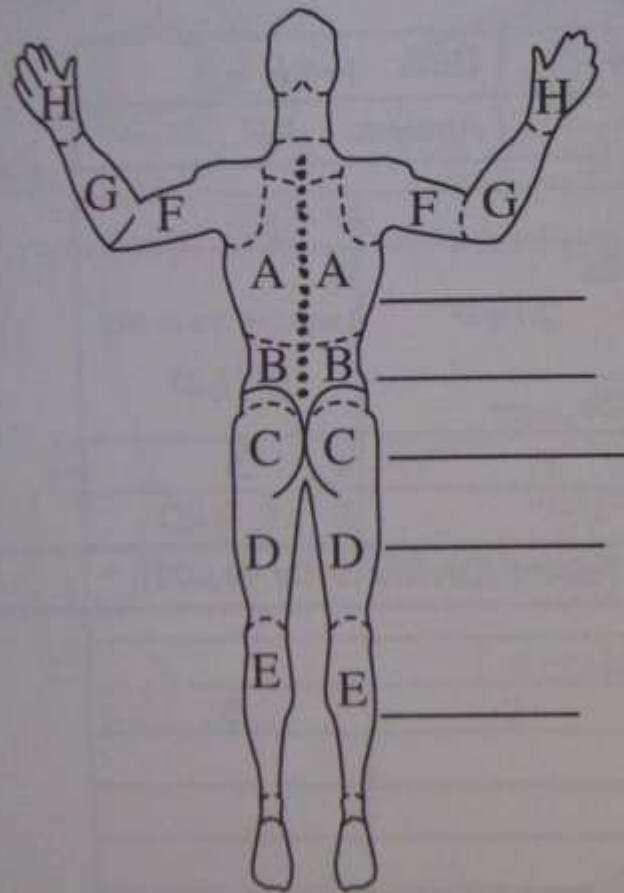


Figure 5-23 | Positions of the hand and arm.

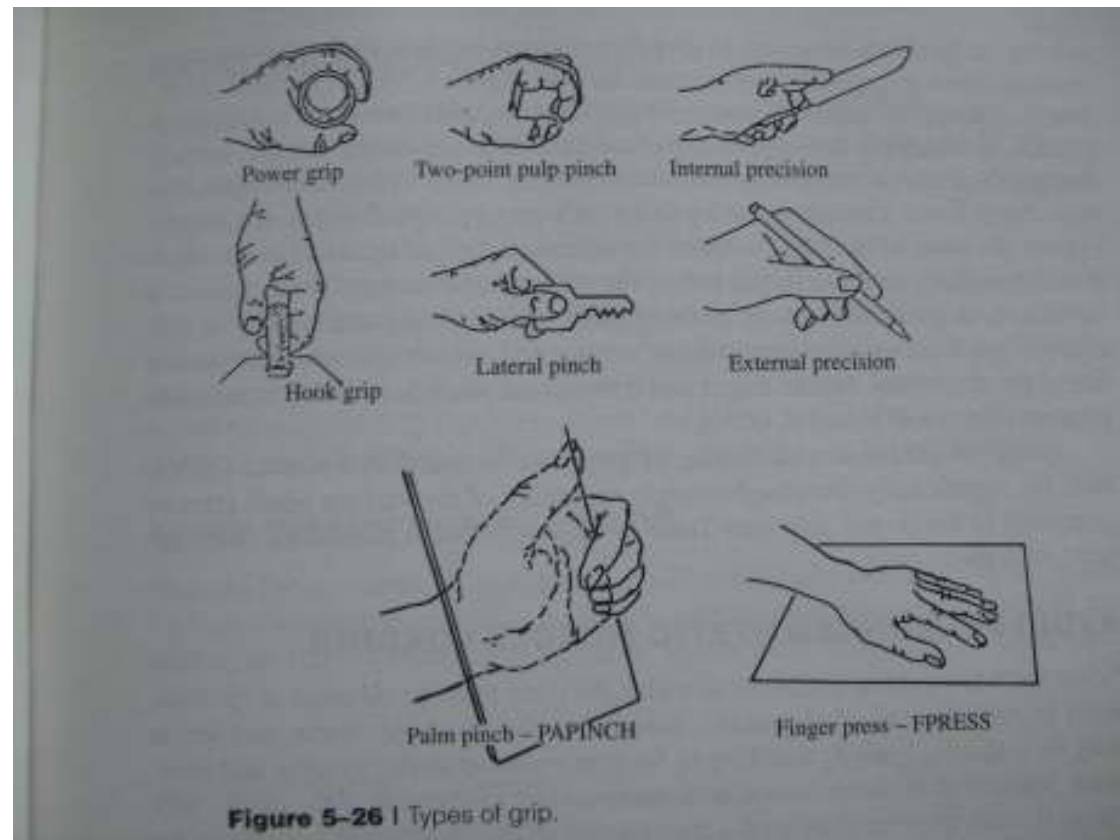


- | | |
|----|----------------------------------|
| 0 | Nothing at all |
| .5 | Extremely weak (just noticeable) |
| 1 | Very weak |
| 2 | Weak (light) |
| 3 | Moderate |
| 4 | |
| 5 | Strong (heavy) |
| 6 | |
| 7 | Very strong |
| 8 | |
| 9 | |
| 10 | Extremely strong (almost max) |
- Maximal

Figure 5-24 | Body discomfort chart.
 (Adapted from Corlett and Bishop, 1976)

Principles of Work Design: Tools

- Use a power grip for tasks requiring force and pinch grips for tasks requiring precision



Principles of Work Design: Tools

- Avoid prolonged static muscle loading
- Perform twisting motions with elbows bent
- Maintain a straight wrist
- Avoid tissue compression

Principles of Work Design: Tools

- Design tools so that they can be used by either hand and by most individuals
- Avoid repetitive finger action
- Use the strongest working fingers: the middle finger and the thumb

Principles of Work Design: Tools

- Design 1.5 inch handle diameters for power grips
- Design handle lengths to be a minimum of 4 inches
- Design a 3-inch grip span for two-handled tools

Principles of Work Design: Tools

- Design appropriately shaped handles
- Design grip surface to be compressible and nonconductive
- Keep the weight of the tool below 5 pounds
- Use gloves judiciously

Principles of Work Design: Tools

- Use power tools such as nut and screwdrivers instead of manual tools
- Use the proper configuration and orientation of power tools

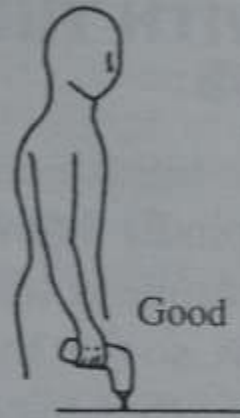
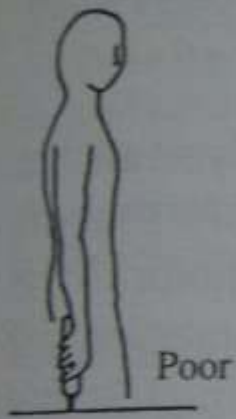


Figure 5-33 | Proper orientation of power tools in the workplace.
(From: Armstrong, 1993)

Principles of Work Design: Tools

- Choose a power tool with the proper characteristics
- Use reaction bars and tool balancers for power tools